

University of Mumbai
Examination 2020 under cluster 4 (PCE)

Program: BE Information Technology

Curriculum Scheme: Rev2012

Examination: Fourth Year Semester VII

Course Code :BEITC701 and **Course Name:** Software Project Management

Time: 1 hour

Max. Marks: 50

Note to the students:- All the Questions are compulsory and carry equal marks .

Q1.	Which of the following is not project management goal?
Option A:	Keeping overall costs within budget
Option B:	Delivering the software to the customer at the agreed time
Option C:	Maintaining a happy and well-functioning development team
Option D:	Avoiding customer complaints
Q2.	A feasibility study is carried out_____
Option A:	after final requirements specifications are drawn up
Option B:	during the period when requirements specifications are drawn up
Option C:	before the final requirements specifications are drawn up
Option D:	at any time
Q3.	The key output of Direct and Manage Project Work Process is which one of the following
Option A:	Creating the WBS
Option B:	Deliverables
Option C:	Enterprise environmental factors
Option D:	Performance reports
Q4.	A detailed review of the project documents, results and plans is called _____.
Option A:	Project Integration
Option B:	Project status meeting
Option C:	Management update
Option D:	Lessons learned
Q5.	The most frequently mentioned barrier to project success is
Option A:	Not enough budget resources
Option B:	Weak project leadership
Option C:	Poorly defined scope
Option D:	Political in-fighting
Q6.	The first step in creating the necessary information to manage a project is to
Option A:	Establish project priorities
Option B:	Define the project scope
Option C:	Verify the budget available
Option D:	Assign team members to work on the project
Q7.	The project optimistic estimate is 10 weeks and the pessimistic estimate is 40

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	weeks. What is the standard deviation of the estimate ?
Option A:	4
Option B:	5
Option C:	6.7
Option D:	7.5
Q8.	The customer has demanded that you reduce the schedule by three weeks. What does this mean in terms of the Project schedule?
Option A:	You have decided that fast tracking is the best option to pull in the schedule by three weeks
Option B:	You have decided that crashing the schedule is the best option to pull in the schedule by three weeks
Option C:	Your project has negative float
Option D:	You cannot deliver the project three weeks earlier without impacting project quality
Q9.	Crashing a network schedule works only when_____.
Option A:	A complete risk assessment is performed
Option B:	The project team and the project manager agree on the course of action
Option C:	It is the best alternative to overtime
Option D:	Adding resources shortens activity durations
Q10.	What information is required to develop project schedule?
Option A:	Project charter, List of requirements, work breakdown structure, estimate activity resources, and estimate activity duration
Option B:	Outputs from processes to define and sequence activities, estimate activity resources, and estimate activity duration
Option C:	Project scope, finalized requirements, sequence activities, estimate activity resources, and estimate activity duration.
Option D:	List of requirements, work breakdown structure, and estimate activity resources.
Q11.	The allocation of extra funds to cover uncertainties to finish project on time is called
Option A:	Budget escalation
Option B:	Budget contingencies
Option C:	Budget scheduling
Option D:	Budget Estimates
Q12.	Which of these is not part of project cost management processes?
Option A:	Plan cost
Option B:	Scheduling the project
Option C:	Determine budget
Option D:	Control costs
Q13.	Which is the level in CMMI, where organization focus on continuous process improvement ?
Option A:	Initial
Option B:	Repeatable

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Option C:	Managed
Option D:	Optimizing
Q14.	What is the full form of CMMI?
Option A:	Capability Managed Maturity Integration
Option B:	Capability Maturity Model Integration
Option C:	Capability Maturity Modification integration
Option D:	Capability Maturity Model Intersection
Q15.	Which of these is product oriented activity that attempts to determine that project deliverables meets customer expectations?
Option A:	Verification
Option B:	Validation
Option C:	Modularity
Option D:	Integration testing
Q16.	Which type of review includes GUI standards , programming and documentation and naming conventions?
Option A:	Technical reviews
Option B:	Inspection
Option C:	Business reviews
Option D:	Management reviews
Q17.	The Change Management should be compatible with the projects
Option A:	Proposal
Option B:	Business case
Option C:	MOV
Option D:	Project Charter
Q18.	The software Engineer maintaining Integrity and independence in their professional judgement is called _____.
Option A:	Professional Ethics
Option B:	Code of Ethics
Option C:	Engineering Ethics
Option D:	Professional judgement
Q19.	Regulations and laws such complexities occur in _____ sort of projects
Option A:	Small scale
Option B:	Large scale
Option C:	Multicultural
Option D:	Medium scale
Q20.	In face-to-face interactions, how is most information conveyed?
Option A:	By the tone of voice
Option B:	By the words spoken
Option C:	By body language
Option D:	By the location

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Q21.	The project management plan is a(n) _____ to plan communications management.
Option A:	Output
Option B:	Input
Option C:	Tool and Technique
Option D:	Risk factor
Q22.	Andrew has joined as the Project Manager of a project. One of the project documents available to Andrew lists down all the risks in a hierarchical fashion. What is this document called?
Option A:	Risk Management Plan.
Option B:	List of risks.
Option C:	Monte Carlo diagram.
Option D:	Risk Breakdown Structure.
Q23.	The risk is called as _____,if the specification do not meet the final requirement of project.
Option A:	Support Risk
Option B:	Cost risk
Option C:	Performance Risk
Option D:	Schedule Risk
Q24.	Outsourcing to another country usually overseas is, in order to take advantage of
Option A:	Best practices
Option B:	Govt Policy
Option C:	Technology
Option D:	Labor arbitrage
Q25.	In a cause effect diagram, user refers to _____ in order to find solution to the problem caused.
Option A:	Brainstorming
Option B:	Learning cycle
Option C:	Delphi technique
Option D:	Project evaluation

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Question	Correct Option (Enter either 'A' or 'B' or 'C' or 'D')
Q1.	D
Q2.	C
Q3.	B
Q4	D
Q5	C
Q6	B
Q7	B
Q8.	C
Q9.	D
Q10.	B
Q11.	B
Q12.	B
Q13.	D
Q14.	B
Q15.	B
Q16.	A
Q17.	C
Q18.	B
Q19.	C
Q20.	C
Q21.	B
Q22.	D
Q23.	C
Q24.	D
Q25.	A